

# **2017 FIRST HALF YEAR RESULTS**

# PROFITABLE GROWTH AHEAD OF OUR MARKETS, DRIVEN BY 'CONNECTED 4 GROWTH' ('C4G')

### Performance highlights

Underlying perfo	ormance		GAAP meas	ures	
		vs 2016			vs 2016
First Half					
Underlying sales growth (USG)		3.0%	Turnover	€27.7bn	5.5%
USG excluding spreads		3.4%	Turnover excluding spreads	€26.2bn	6.0%
Underlying operating margin	17.8%	180bps	Operating margin	17.5%	310bps
Underlying earnings per share	€1.13	14.4%	Earnings per share	€1.09	24.1%
			Net profit	€3.3bn	22.4%
Second quarter					
Underlying sales growth		3.0%	Turnover	€14.4bn	4.9%
Quarterly dividend payable in Sep	otember 201	7	€C	.3585 per sh	are

- Strong progress against the strategic objectives set out for 2020
- Turnover increased 5.5%, including a positive currency impact of 1.7%
- Underlying sales growth 3.0%, ahead of our markets, with price up 3.0% and flat volumes
- Excluding spreads, underlying sales growth of 3.4% with volume up 0.3%
- Underlying operating margin up 180bps, reflecting faster savings delivery and phasing of investment
- Underlying earnings per share up 14%, constant underlying EPS up 12%
- Net profit increased 22%

### Paul Polman: Chief Executive Officer statement

"Our first half results show continued growth well ahead of our markets and a substantial step-up in profitability despite the persisting volatile global trading environment. It once more shows the validity of Unilever's long-term compounding growth model. Our change programme 'Connected 4 Growth' ('C4G'), which started in the autumn of 2016, is delivering ahead of plan.

The transformation of Unilever into a more resilient, more competitive and more profitable business is accelerating. C4G is making our business even more agile, less complex and increasingly responsive to fast-changing consumer trends. The resulting increase in innovation speed and effectiveness will allow us to grow ahead of market. We see this as a proven way of delivering long-term shareholder value. C4G also enables a further step-change in margin expansion and cash flow delivery as we secure efficiencies from the roll-out of our savings programmes and benefit from the investments we have made over the last few years.

The actions we are taking keep us on track for another year of underlying sales growth ahead of our markets, in the 3-5% range. We anticipate accelerating growth in the second half of the year driven by the phasing of our innovation plans and a step-up in brand and marketing investment. We now expect an improvement in underlying operating margin this year of at least 100 basis points and strong cash flow."

20 July 2017

### FIRST HALF OPERATIONAL REVIEW: CATEGORIES

	Second Quarter 2017				First Half 2017				
(unaudited)	Turnover	USG	UVG	UPG	Turnover	USG	UVG	UPG	Change in underlying operating margin
	€bn	%	%	%	€bn	%	%	%	bps
Unilever	14.4	3.0	-	3.0	27.7	3.0	-	3.0	180
Personal Care	5.3	2.2	(0.3)	2.5	10.5	2.6	-	2.6	240
Home Care	2.7	2.5	0.1	2.4	5.4	3.3	0.8	2.5	110
Home Care and Personal Care	8.0	2.3	(0.1)	2.5	15.9	2.8	0.3	2.6	180
Foods	3.2	1.2	(1.3)	2.5	6.3	0.6	(1.7)	2.4	100
Refreshment	3.2	6.7	1.8	4.8	5.5	6.1	1.2	4.9	230
Foods and Refreshment	6.4	3.9	0.2	3.7	11.8	3.1	(0.4)	3.5	160

As part of our strategic review we announced on 6 April 2017 our intention to either sell or demerge our spreads business. The table below provides information on our second quarter 2017 and first half 2017 performance excluding sales related to spreads.

	Second Quarter 2017			First Half 2017				
(unaudited)	Turnover	USG	UVG	UPG	Turnover	USG	UVG	UPG
	€bn	%	%	%	€bn	%	%	%
Unilever excluding spreads	13.7	3.3	0.3	3.1	26.2	3.4	0.3	3.1
Foods and Refreshment excluding spreads	5.6	4.8	0.8	3.9	10.4	4.2	0.3	3.9
Foods excluding spreads	2.4	2.3	(0.4)	2.8	4.8	2.0	(0.7)	2.7

**Our markets:** Market conditions have remained challenging. In the markets in which we operate volumes were virtually flat in aggregate. The economic crisis in Brazil continued to present a significant headwind. In India, trade stock levels thinned in the second quarter ahead of the implementation of the Goods and Services Tax, while markets in Indonesia were adversely impacted by fewer trading days due to public holidays.

**Unilever overall performance:** Underlying sales grew 3.0%, ahead of our markets, with growth in all our categories and sub-categories except for spreads. Turnover increased 5.5% to €27.7 billion, which included a positive currency impact of 1.7% and 0.8% from acquisitions net of disposals.

Gross margin improved by 40bps to 43.1% driven by margin-accretive innovations and acquisitions as well as our discipline in driving savings programmes. Brand and marketing investment contributed 130bps to margin progression. This reflects: 1) a recalibration of advertising spend in the overall market; 2) strong savings delivery from our zero based budgeting programme; and 3) innovation and support plans which are weighted towards the second half of the year, particularly in Personal Care. For the year as a whole, we expect our brand and marketing investment to be maintained at last year's level in absolute terms. Overheads were reduced by 10bps, driven by a further reduction in the underlying cost base partially offset by investment in new business models including retail-led brands and e-commerce. Underlying operating margin improved by 180bps to 17.8%. Operating margin was 17.5%.

'Connected 4 Growth' ('C4G'): We are making good progress against the objectives we have set out:

The new Country Category Business Teams ('CCBTs') are fully in place and helping to make our innovation pipeline stronger. CCBTs enable us to roll out global innovations faster, and be more agile in responding to local trends.

The savings programmes which are an integral part of C4G are delivering faster than expected, with savings of more than €1 billion in the first half year. This puts us well on track towards our savings target of €6 billion, and a targeted underlying operating margin of 20% by 2020. The faster delivery seen in the first half of the year enables a step-up in the level of reinvestment behind growth in the remainder of this year and beyond. The holistic '5-S' gross margin improvement programme is being rolled out from Home Care into all categories and realising savings across the supply chain. Zero based budgeting ('ZBB') is improving our productivity in brand and marketing investment as we reduce the cost of advertising production. ZBB is also eliminating waste in those areas where we have over-saturated traditional channels, as well as reducing low-added value costs in overheads. The new organisation is simpler and more agile and we are progressing plans for the integration of Foods and Refreshment into a single business.

At the same time we have been active in managing our portfolio to ensure we have the platforms in place for long-term growth. In the first half year we announced the acquisitions of **Hourglass** in prestige Personal Care in the United States, the **Quala** home and personal care brands in Latin America, and a joint venture with **Europe & Asia Commercial Company Ltd** to build our operations in Myanmar.

The preparation for the exit from spreads via a sale or de-merger is well underway. The review of the dual-headed legal structure is also progressing well and we expect the Board to decide the outcome before the end of the year.

In the first half of the year we have bought back shares to the value of  $\le 1.4$  billion, putting us on track to complete the announced  $\le 5$  billion programme by the end of the year.

#### Personal Care

Personal Care continued to grow the core while expanding in high-growth segments and building in premium positions. Challenging market conditions in some of the key markets, such as India, Brazil and Indonesia weighed on the overall growth rate. Oral care performed well, supported by innovations in premium segments such as the new Signal Enamel Repair and Signal White Now Care Correction range with blue light technology in France. In skin, Baby Dove has now been introduced to 19 markets, while the new Lifebuoy with Activ Silver formula for enhanced germ-protection was rolled out across Asia. In Indonesia we are launching Hijab Fresh, a new brand, that provides a solution to the specific needs of the Muslim population. Continued growth in deodorants was driven by new variants of dry sprays in North America and Dove antiperspirants with an improved, particularly skin-friendly formulation that have been rolled out to 65 countries. In hair, growth was driven by Sunsilk, helped by the expansion into natural propositions that has driven increased penetration among millennials. Dermalogica performed well and our recent acquisitions Dollar Shave Club and Living Proof, which will contribute to underlying sales growth from next quarter and next year respectively, continued to grow strongly.

Underlying operating margin was up 240bps reflecting both brand and marketing efficiencies from zero based budgeting and the phasing of brand and marketing investment.

### **Home Care**

Home Care delivered good growth despite a strong comparator, enabled by continued market development and benefit-led innovations that address emerging needs, including the growing trend towards natural products. In laundry, growth was driven by strong performances of the fabric conditioner **Comfort** in our Asian markets and the value brand **Brilhante** in Latin America. The roll-out of **Surf** into Central and Eastern Europe continued to perform well, while in the United Kingdom **Persil** Powergems, the laundry detergent with 100% active ingredients delivering superior stain-removal as well as care and intense freshness, were introduced. In household care, **Domestos** grew strongly helped by the successful roll-out of toilet blocks, which have reached 25 countries, and by **Cif**'s premium sprays with improved formulation now in more than 20 countries. The air purification brand **Blue Air** grew strongly in China, while **Seventh Generation** with its naturals proposition, was introduced to the United Kingdom.

Underlying operating margin improved by 110bps driven by higher gross margin and brand and marketing efficiencies.

#### Foods

Foods continued to modernise the portfolio while building its presence in emerging markets and sustaining a strong performance in the food service channels. However the overall growth was adversely affected by declines of some of our non-core brands in Europe. **Knorr**, our largest brand, performed well by responding to key needs such as nutrition deficiency or time-saving cooking products. The successful **Knorr** Mealmakers with 100% natural ingredients have now been extended into 100% natural seasonings. In dressings, **Hellmann's** relaunched the brand with strengthened naturalness claims while the organic variants have been rolled out from North America into Europe. In spreads, the new margarines with specialty oils and the roll-out of the dairy-free variants are performing well. The rate of decline in spreads has slowed to 3.7% as sales growth in emerging markets partially offset the continued market contraction in developed countries.

Underlying operating margin was up 100bps mainly due to brand and marketing efficiencies.

### Refreshment

Ice cream delivered strong growth driven by margin-accretive innovations behind our premium brands, such as **Ben & Jerry's** pint range 'Topped', that takes ice cream indulgence to a new level, and the 'Wich sandwich. **Magnum** grew at double-digit rates, helped by the new **Magnum** pints that deliver the ultimate chocolate and ice cream experience in a tub, as well as the coconut and raspberry variants. We have extended our less than 50 calories offering under **Solero** and launched vegan and gluten-free variants under **Cornetto**. Leaf tea showed good growth as we are increasingly seeing the benefits of our innovations in specialty and premium tea segments. **Lipton** was launched in Brazil and Argentina, and is successfully extending its presence in the faster-growing green and matcha segments, while **T2** continued to show strong growth.

Underlying operating margin was up 230bps primarily driven by higher gross margins in both ice cream and tea, reflecting the premiumisation of the portfolio and savings delivery.

### FIRST HALF OPERATIONAL REVIEW: GEOGRAPHICAL AREA

	Sec	Second Quarter 2017				Fi	rst Half 2	2017	
(unaudited)	Turnover	USG	UVG	UPG	Turnover	USG	UVG	UPG	Change in underlying operating margin
	€bn	%	%	%	€bn	%	%	%	bps
Unilever	14.4	3.0	-	3.0	27.7	3.0	-	3.0	180
Asia/AMET/RUB	6.2	4.3	(0.6)	4.9	12.1	5.5	0.8	4.8	260
The Americas	4.7	3.7	0.9	2.8	9.0	2.5	(0.6)	3.1	180
Europe	3.5	0.3	0.1	0.1	6.6	(8.0)	(0.6)	(0.1)	20

	Second Quarter 2017			First Half 2017				
(unaudited)	Turnover	USG	UVG	UPG	Turnover	USG	UVG	UPG
	€bn	%	%	%	€bn	%	%	%
Developed markets	6.1	0.7	0.2	0.4	11.5	(0.4)	(0.4)	0.1
Emerging markets	8.3	4.8	(0.1)	5.0	16.2	5.5	0.3	5.1
North America	2.5	1.4	0.6	0.9	4.8	0.3	(0.2)	0.5
Latin America	2.2	6.3	1.2	5.1	4.2	5.0	(1.0)	6.0

The table below provides information on our second quarter 2017 and first half 2017 performance excluding sales related to spreads.

	Second Quarter 2017			First Half 2017				
(unaudited)	Turnover	USG	UVG	UPG	Turnover	USG	UVG	UPG
	€bn	%	%	%	€bn	%	%	%
Developed markets excluding spreads	5.6	1.2	0.8	0.5	10.5	0.3	0.2	0.1
Europe excluding spreads	3.2	1.0	0.9	0.1	5.8	0.1	0.2	(0.1)
North America excluding spreads	2.4	1.8	0.8	0.9	4.5	0.9	0.3	0.6

# Asia/AMET/RUB

Underlying sales growth was 5.5% in the first half as pricing has increased in Asia in response to rising commodity costs. Volumes in the second quarter were adversely affected by some trade destocking ahead of the Goods and Services Tax implementation in India and by fewer trading days in Indonesia. China demonstrated a good first half performance, driven by rapid e-commerce sales and modest growth in other channels, while Australia returned to volume-led growth.

Underlying operating margin was up 260bps driven by increased gross margin and brand and marketing efficiencies.

# **The Americas**

Latin America grew underlying sales by 5.0% with volumes returning to growth in the second quarter. Mexico demonstrated strong volume-driven growth and Argentina delivered positive volume growth. Sales continued to decline in our largest market, Brazil, as consumers and retailers reacted to the impact of the harsh economic environment.

Underlying sales improved in North America driven by a strong delivery of our innovations in deodorants, hair care and skin cleansing which helped offset continued soft market conditions. Sales in spreads were lower due to continued market declines in the first half.

Underlying operating margin improved by 180bps reflecting higher gross margin in North America as well as ZBB savings and phasing of brand and marketing investment.

#### **Europe**

In Europe consumer demand remained weak and the retail environment challenging. Refreshment delivered strong volume-driven growth, while the competitive intensity remained particularly high in Home Care. The margarine market contraction continued to weigh on the overall growth, particularly in the United Kingdom and Germany. We saw strong momentum in Central and Eastern Europe and Spain, following on from good growth in prior years.

Underlying operating margin was up 20bps primarily due to brand and marketing efficiencies.

# ADDITIONAL COMMENTARY ON THE FINANCIAL STATEMENTS - FIRST HALF 2017

#### Finance costs and tax

Net finance costs increased by €6 million to €290 million in the first half of 2017. This included a slightly higher cost of financing net borrowings at €241 million, which was driven by the increase in net debt while the average interest rate on net debt was 3.1% versus 3.3% in 2016. Pensions financing was a charge of €49 million compared to €47 million in the prior year.

The effective tax rate was 28.9% versus 26.0% in the same period last year. The change was mainly driven by the tax impact of the AdeS disposal in 2017 and favourable tax audit settlements in 2016. The effective tax rate on underlying profit was 27.9% compared to 26.2% in the prior year which included favourable tax audit settlements.

#### Joint ventures, associates and other income from non-current investments

Net profit from joint ventures and associates contributed €75 million compared with €72 million in the first half of 2016 mainly due to growth in profits from the Pepsi Lipton joint venture. Other income from non-current investments was zero versus €61 million in the prior year which included a gain of €68 million from the revaluation of a financial asset.

### Earnings per share

Underlying earnings per share in the first half increased by 14.4% to €1.13, including a positive currency impact of 2.6%. Constant underlying earnings per share increased by 11.8% primarily driven by underlying sales growth and improved underlying operating margin, and partially offset by a higher tax rate. These underlying measures exclude the post-tax impact of business disposals, acquisition and disposal-related costs, restructuring costs, impairments, one-off items within operating profit and any other significant unusual items within net profit but not operating profit.

Diluted earnings per share for the first half was up 24.1% at  $\leq$ 1.09. We recorded a gain on disposal of  $\leq$ 0.3 billion for the AdeS soy beverage business in Latin America.

### Free cash flow

Free cash flow in the first half of 2017, which included the usual seasonal increase in inventory and receivables, improved by 0.6 billion to 1.4 billion despite a one-off injection of 0.6 billion to our pension funds. The step-up was primarily driven by the higher underlying operating profit and further improvements in both working capital and net capital expenditure.

#### Net debt

Closing net debt was 13.8 billion compared with 12.6 billion as at 31 December 2016, mainly reflecting the share buy-backs of 1.4 billion we have undertaken so far in May and June 2017. Total financial liabilities amounted to 19.6 billion compared to 16.6 billion at the year-end. Cash and other current financial assets increased by 1.8 billion to 5.8 billion compared to 31 December 2016.

### **Pensions**

The pension liability net of assets reduced to  $\le$ 1.6 billion at the end of June 2017 versus  $\le$ 3.2 billion as at 31 December 2016. The decrease in the net pension liability was driven by strong investment returns and cash contributions that included a one-off cash injection of  $\le$ 0.6 billion.

### Finance and liquidity

On 30 January 2017, we announced the issuance of £350 million 1.125% fixed rate notes due February 2022. On 9 February 2017, we issued €1.2 billion in bonds, equally split between 0.375% fixed rate notes due February 2023 and 1.0% fixed rate notes due February 2027. On 2 May 2017, we issued a quadruple-tranche \$3.15 billion bond, comprising of \$800 million 1.8% fixed rate notes due May 2020, \$850 million 2.2% fixed rate notes due May 2022, \$500 million 2.6% fixed rate notes due May 2024 and \$1 billion 2.9% fixed rate notes due May 2027.

The following bonds matured and were repaid: (i) February 2017 Renminbi 300 million 2.95% fixed rates notes and (ii) June 2017 £400 million 4.75% bonds.

### Reporting of spreads business

Our spreads business is not reported as a discontinued operation or held for sale as it does not meet the relevant accounting criteria at 30 June 2017.

# **CHANGES TO THE LONG-TERM INCENTIVE PLAN TARGETS**

Following the 6 April 2017 announcement of our plans to accelerate sustainable shareholder value creation and the introduction of new performance metrics, the targets of the long-term incentive plans have been adjusted. Further information can be found at <a href="https://www.unilever.com/Images/compensation-committee-statement-alignment-performance-measures-for-incentives-2017">www.unilever.com/Images/compensation-committee-statement-alignment-performance-measures-for-incentives-2017</a> tcm244-508726 en.pdf.

# **COMPETITION INVESTIGATIONS**

As previously disclosed, along with other consumer products companies and retail customers, Unilever is involved in a number of ongoing investigations by national competition authorities, including those within Italy and South Africa. These proceedings and investigations are at various stages and concern a variety of product markets. Where appropriate, provisions are made and contingent liabilities disclosed in relation to such matters.

Ongoing compliance with competition laws is of key importance to Unilever. It is Unilever's policy to co-operate fully with competition authorities whenever questions or issues arise. In addition the Group continues to reinforce and enhance its internal competition law training and compliance programme on an ongoing basis.

# **BRAZIL TAX LITIGATION**

In common with many other businesses operating in Brazil, Unilever has a number of open legal proceedings related to indirect taxes. In Q4 2016, we noted that there had been an adverse court judgment in respect of a Brazilian PIS and COFINS indirect tax case, which we had included in our contingent liabilities, and that we were likely to make a judicial deposit equating to the potential amount owing during 2017. In Q1 2017, the Brazilian Supreme Court ruled in favour of the taxpayer in the leading case on this matter and we now expect this ruling to be applied to our case. As a result, we have not made a judicial deposit. Since this matter was considered to be a contingent liability, there is no impact on profit as a result of this development.

# **NON-GAAP MEASURES**

Certain discussions and analyses set out in this announcement include measures which are not defined by generally accepted accounting principles (GAAP) such as IFRS. We believe this information, along with comparable GAAP measurements, is useful to investors because it provides a basis for measuring our operating performance, ability to retire debt and invest in new business opportunities. Our management uses these financial measures, along with the most directly comparable GAAP financial measures, in evaluating our operating performance and value creation. Non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information presented in compliance with GAAP. Wherever appropriate and practical, we provide reconciliations to relevant GAAP measures.

Unilever uses 'constant rate', and 'underlying' measures primarily for internal performance analysis and targeting purposes. We present certain items, percentages and movements, using constant exchange rates, which exclude the impact of fluctuations in foreign currency exchange rates. We calculate constant currency values by translating both the current and the prior period local currency amounts using the prior period average exchange rates into euro. The table below shows exchange rate movements in our key markets.

	First half average	First half average
	rate in 2017	rate in 2016
Brazilian Real (€1 = BRL)	3.429	4.203
Chinese Yuan (€1 = CNY)	7.433	7.295
Indian Rupee (€1 = INR)	71.111	75.011
Indonesia Rupiah (€1 = IDR)	14409	14990
UK Pound Sterling (€1 = GBP)	0.860	0.778
US Dollar (€1 = US \$)	1.081	1.116

### NON-GAAP MEASURES (continued)

# Underlying sales growth (USG)

Underlying Sales Growth or "USG" refers to the increase in turnover for the period, excluding any change in turnover resulting from acquisitions, disposals and changes in currency. The impact of acquisitions and disposals is excluded from USG for a period of 12 calendar months from the applicable closing date. Turnover from acquired brands that are launched in countries where they were not previously sold is included in USG as such turnover is more attributable to our existing sales and distribution network than the acquisition itself. We believe this measure provides valuable additional information on the underlying sales performance of the business and is a key measure used internally. The reconciliation of changes in the GAAP measure turnover to USG is provided in notes 3 and 4.

### Underlying volume growth (UVG)

Underlying Volume Growth or "UVG" is part of USG and means, for the applicable period, the increase in turnover in such period calculated as the sum of (1) the increase in turnover attributable to the volume of products sold; and (2) the increase in turnover attributable to the composition of products sold during such period. UVG therefore excludes any impact to USG due to changes in prices. The measures and the related turnover GAAP measure are set out in notes 3 and 4.

# Underlying price growth (UPG)

Underlying price growth or "UPG" is part of USG, and means, for the applicable period, the increase in turnover attributable to changes in prices during the period. UPG therefore excludes the impact to USG due to (1) the volume of products sold; and (2) the composition of products sold during the period. The measures and the related turnover GAAP measure are set out in notes 3 and 4.

# Free cash flow (FCF)

Within the Unilever Group, free cash flow (FCF) is defined as cash flow from operating activities, less income taxes paid, net capital expenditures and net interest payments and preference dividends paid. It does not represent residual cash flows entirely available for discretionary purposes; for example, the repayment of principal amounts borrowed is not deducted from FCF. Free cash flow reflects an additional way of viewing our liquidity that we believe is useful to investors because it represents cash flows that could be used for distribution of dividends, repayment of debt or to fund our strategic initiatives, including acquisitions, if any.

The reconciliation of net profit to FCF is as follows:

€ million	First Half		
(unaudited)	2017	2016	
Net profit	3,317	2,710	
Taxation	1,315	928	
Share of net profit of joint ventures/associates and other income			
from non-current investments	(75)	(133)	
Net finance costs	290	284	
Operating profit	4,847	3,789	
Depreciation, amortisation and impairment	763	681	
Changes in working capital	(1,436)	(1,554)	
Pensions and similar obligations less payments	(794)	(223)	
Provisions less payments	68	32	
Elimination of (profits)/losses on disposals	(299)	117	
Non-cash charge for share-based compensation	158	105	
Other adjustments	-	8	
Cash flow from operating activities	3,307	2,955	
Income tax paid	(1,122)	(1,136)	
Net capital expenditure	(672)	(759)	
Net interest and preference dividends paid	(148)	(235)	
Free cash flow	1,365	825	
Total net cash flow (used in)/from investing activities	(460)	(644)	
Total net cash flow (used in)/from financing activities	138	(518)	

### **NON-GAAP MEASURES** (continued)

# Underlying operating profit (UOP), underlying operating margin (UOM) and non-underlying items

Underlying operating profit and underlying operating margin mean operating profit and operating margin before the impact of business disposals, acquisition and disposal related costs, restructuring costs, impairments and other one-off items, which we collectively term non-underlying items, due to their nature and/or frequency of occurrence. Underlying operating profit represents our measure of segment profit or loss as it is the primary measure used for making decisions about allocating resources and assessing performance of the segments. The reconciliation of operating profit to underlying operating profit is as follows:

€ million	First Half			
(unaudited)	2017	2016		
Operating profit	4,847	3,789		
Non-underlying items (see note 2)	79	418		
Underlying operating profit	4,926	4,207		
Turnover	27,725	26,283		
Operating margin (%)	17.5	14.4		
Underlying operating margin (%)	17.8	16.0		

#### Underlying EPS

Underlying earnings per share (underlying EPS) is calculated as underlying profit attributable to shareholders' equity divided by the diluted combined average number of share units. In calculating underlying profit attributable to shareholders' equity, net profit attributable to shareholders' equity is adjusted to eliminate the post-tax impact of non-underlying items in operating profit and any other significant unusual items within net profit but not operating profit. This measure reflects the underlying earnings for each share unit of the Group. Refer to note 2 on page 16 for reconciliation of underlying profit to net profit attributable to shareholders' equity.

# Underlying effective tax rate

Underlying effective tax rate is calculated by dividing taxation excluding the tax impact of non-underlying items in operating profit and any other significant unusual items by profit before tax excluding non-underlying items in operating profit, other significant unusual items and share of net profit/(loss) of joint ventures and associates. This measure reflects the underlying tax rate in relation to profit before tax, non-underlying items, other significant unusual items within net profit but not operating profit and share of net profit/(loss) of joint ventures and associates. Tax impact on non-underlying items is calculated as the sum of each non-underlying item multiplied by the corporate tax rate of the respective jurisdictions in which tax on that item is payable.

The reconciliation of taxation to taxation before non-underlying items and other significant unusual items is as follows:

€ million	First Half			
(unaudited)	2017	2016		
Taxation	1,315	928		
Tax impact of non-underlying items	(21)	114		
Taxation before non-underlying items and other significant unusual items	1,294	1,042		
Profit before taxation	4,632	3,638		
Non-underlying items before tax	79	418		
Share of net profit /loss of joint ventures and associates	(75)	(72)		
Profit before tax, non-underlying items, other significant unusual items and				
joint ventures and associates	4,636	3,984		
Underlying effective tax rate	27.9%	26.2%		

# **NON-GAAP MEASURES** (continued)

# **Constant underlying EPS**

Constant underlying earnings per share (constant underlying EPS) is calculated as underlying profit attributable to shareholders' equity at constant exchange rates and excluding the impact of translational hedges divided by the diluted combined average number of share units. This measure reflects the underlying earnings for each share unit of the Group in constant exchange rates.

The reconciliation of underlying profit attributable to shareholders' equity to constant underlying earnings attributable to shareholders' equity and the calculation of constant underlying EPS is as follows:

€ million	First Half			
(unaudited)	2017	2016		
Underlying profit attributable to shareholders' equity (see note 2)	3,206	2,812		
Impact of translation of earnings between constant and current exchange				
rates and translational hedges	(41)	156		
Constant underlying earnings attributable to shareholders' equity	3,165	2,968		
Diluted combined average number of share units (millions of units)	2,845.7	2,853.5		
Constant underlying EPS (€)	1.11	1.04		

In calculating the movement in constant underlying EPS, the constant underlying EPS for 2017 is compared to the underlying EPS for 2016 as adjusted for the impact of translational hedges, which was €1.00.

#### Net debt

Net debt is defined as the excess of total financial liabilities, excluding trade payables and other current liabilities, over cash, cash equivalents and other current financial assets, excluding trade and other current receivables. It is a measure that provides valuable additional information on the summary presentation of the Group's net financial liabilities and is a measure in common use elsewhere.

The reconciliation of total financial liabilities to net debt is as follows:

€ million (unaudited)	As at 30 June 2017	As at 31 December 2016	As at 30 June 2016
Total financial liabilities	(19,633)	(16,595)	(16,371)
Current financial liabilities	(5,081)	(5,450)	(5,759)
Non-current financial liabilities	(14,552)	(11,145)	(10,612)
Cash and cash equivalents as per balance sheet	5,016	3,382	3,119
Cash and cash equivalents as per cash flow statement	4,860	3,198	2,937
Add bank overdrafts deducted therein	156	184	182
Other current financial assets	825	599	678
Net debt	(13,792)	(12,614)	(12,574)

### **PRINCIPAL RISK FACTORS**

On pages 37 to 41 of our 2016 Report and Accounts we set out our assessment of the principal risk issues that would face the business through 2017 under the headings: brand preference; portfolio management; sustainability; climate change; customer relationships; talent & organisation; supply chain; safe and high quality products; systems and information; business transformation; economic and political instability; treasury and pensions; ethical; and legal and regulatory. In our view, the nature and potential impact of such risks remain essentially unchanged as regards our performance over the second half of 2017.

# OTHER INFORMATION

This document represents Unilever's half-yearly report for the purposes of the Disclosure and Transparency Rules (DTR) issued by the UK Financial Conduct Authority (DTR 4.2) and the Dutch Act on Financial Supervision, section 5:25d (8)/(9) (Half-yearly financial reports). In this context: (i) the condensed set of financial statements can be found on pages 11 to 21; (ii) pages 2 to 10 comprise the interim management report; and (iii) the Directors' responsibility statement can be found on page 22. No material related parties transactions have taken place in the first six months of the year.

# **CAUTIONARY STATEMENT**

This announcement may contain forward-looking statements, including 'forward-looking statements' within the meaning of the United States Private Securities Litigation Reform Act of 1995, including statements related to underlying sales growth and underlying operating margin. Words such as 'will', 'aim', 'expects', 'anticipates', 'intends', 'looks', 'believes', 'vision', or the negative of these terms and other similar expressions of future performance or results, and their negatives, are intended to identify such forward-looking statements. These forward-looking statements are based upon current expectations and assumptions regarding anticipated developments and other factors affecting the Unilever Group (the "Group"). They are not historical facts, nor are they quarantees of future performance.

Because these forward-looking statements involve risks and uncertainties, there are important factors that could cause actual results to differ materially from those expressed or implied by these forward-looking statements. Among other risks and uncertainties, the material or principal factors which could cause actual results to differ materially are: Unilever's global brands not meeting consumer preferences; Unilever's ability to innovate and remain competitive; Unilever's investment choices in its portfolio management; inability to find sustainable solutions to support long-term growth; customer relationships; the recruitment and retention of talented employees; disruptions in our supply chain; the cost of raw materials and commodities; the production of safe and high quality products; secure and reliable IT infrastructure; successful execution of acquisitions, divestitures and business transformation projects; economic and political risks and natural disasters; the effect of climate change on Unilever's business; financial risks; failure to meet high and ethical standards; and managing regulatory, tax and legal matters. These forward-looking statements speak only as of the date of this announcement. Except as required by any applicable law or regulation, the Group expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in the Group's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based. Further details of potential risks and uncertainties affecting the Group are described in the Group's filings with the London Stock Exchange, Euronext Amsterdam and the US Securities and Exchange Commission, including in the Annual Report on Form 20-F 2016 and the Unilever Annual Report and Accounts 2016.

# **ENQUIRIES**

Media: Media Relations Team

UK +44 79 1727 1819 <u>treeva.fenwick@unilever.com</u>

or +44 78 2504 9151 <u>louise.phillips@unilever.com</u>

NL +31 10 217 4844 <u>els-de.bruin@unilever.com</u>

or +32 494 60 4906 <u>freek.bracke@unilever.com</u>

**Investors:** Investor Relations Team

+44 20 7822 6830 investor.relations@unilever.com

There will be a web cast of the results presentation available at: www.unilever.com/investor-relations/results-and-publications/latest-results/

# INCOME STATEMENT

(unaudited)

€ million	First Half				
	2017 2016		Incre (Decr		
	2017	2010	Current rates	Constant Rates	
Turnover	27,725	26,283	5.5%	3.8%	
Operating profit	4,847	3,789	27.9%	24.7%	
After (charging)/crediting non-underlying items	(79)	(418)			
Net finance costs	(290)	(284)			
Finance income	90	66			
Finance costs	(331)	(303)			
Pensions and similar obligations	(49)	(47)			
Share of net profit/(loss) of joint ventures and associates	75	72			
Other income/(loss) from non-current investments and associates	-	61			
Profit before taxation	4,632	3,638	27.3%	24.2%	
Taxation	(1,315)	(928)			
Net profit	3,317	2,710	22.4%	18.3%	
Attributable to:					
Non-controlling interests	207	198			
Shareholders' equity	3,110	2,512	23.8%	19.6%	
Combined earnings per share					
Basic earnings per share (euros)	1.10	0.88	24.1%	19.9%	
Diluted earnings per share (euros)	1.09	0.88	24.1%	19.9%	

# STATEMENT OF COMPREHENSIVE INCOME

(unaudited)

€ million	Firs	t Half
	2017	2016
Net profit	3,317	2,710
Other comprehensive income		
Items that will not be reclassified to profit or loss:		
Remeasurements of defined benefit pension plans net of tax	641	(1,356)
Items that may be reclassified subsequently to profit or loss:		
Currency retranslation gains/(losses) net of tax	(694)	(140)
Fair value gains/(losses) on financial instruments net of tax	51	(18)
Total comprehensive income	3,315	1,196
Attributable to:		
Non-controlling interests	170	177
Shareholders' equity	3,145	1,019

# STATEMENT OF CHANGES IN EQUITY

(unaudited)

€ million	Called up share capital	Share premium account	Other reserves	Retained profit	Total	Non- controlling interest	Total equity
First half - 2017							
1 January 2017	484	134	(7,443)	23,179	16,354	626	16,980
Profit or loss for the period	-	-	-	3,110	3,110	207	3,317
Other comprehensive income net of tax:							
Fair value gains/(losses) on financial instruments Remeasurements of defined benefit	-	-	52	-	52	(1)	51
pension plans net of tax	-	-	-	641	641	-	641
Currency retranslation gains/(losses)	-	-	(633)	(25)	(658)	(36)	(694)
Total comprehensive income	-	-	(581)	3,726	3,145	170	3,315
Dividends on ordinary capital				(1,925)	(1,925)	-	(1,925)
Repurchase of shares <sup>(a)</sup>	-	-	(1,368)	-	(1,368)	-	(1,368)
Movements in treasury stock <sup>(b)</sup>	-	-	(54)	(146)	(200)	-	(200)
Share-based payment credit <sup>(c)</sup>	-	-	-	158	158	-	158
Dividends paid to non-controlling							
interests	-	-	-	-	-	(184)	(184)
Currency retranslation gains/(losses) net							
of tax	-	(3)	-	-	(3)	-	(3)
Other movements in equity	-	-	31	11	42	3	45
30 June 2017	484	131	(9,415)	25,003	16,203	615	16,818

First half - 2016							
1 January 2016	484	152	(7,816)	22,619	15,439	643	16,082
Profit or loss for the period	-	-	-	2,512	2,512	198	2,710
Other comprehensive income net of tax:							
Fair value gains/(losses) on financial instruments	-	-	(18)	-	(18)	-	(18)
Remeasurements of defined benefit pension plans net of tax	-	-	-	(1,356)	(1,356)	-	(1,356)
Currency retranslation gains/(losses)	-	-	(141)	22	(119)	(21)	(140)
Total comprehensive income	-	-	(159)	1,178	1,019	177	1,196
Dividends on ordinary capital	-	-	-	(1,775)	(1,775)	-	(1,775)
Movements in treasury stock <sup>(b)</sup>	-	-	(73)	(182)	(255)	(4)	(259)
Share-based payment credit <sup>(c)</sup>	-	-	-	105	105	(1)	104
Dividends paid to non-controlling interests	-	-	-	-	-	(195)	(195)
Currency retranslation gains/(losses) net of tax	-	(14)	-	-	(14)	-	(14)
Other movements in equity	-	-	(16)	(19)	(35)	2	(33)
30 June 2016	484	138	(8,064)	21,926	14,484	622	15,106

<sup>(</sup>a) Repurchase of shares reflects the cost of acquiring ordinary shares as part of the share buyback programme announced on 6 April 2017. At 30 June 2017 these shares have not been cancelled and are recognised as treasury shares (see note 8).

<sup>(</sup>b) Includes purchases and sales of treasury stock, and transfer from treasury stock to retained profit of share-settled schemes arising from prior years and differences between exercise and grant price of share options.

<sup>&</sup>lt;sup>[c]</sup> The share-based payment credit relates to the non-cash charge recorded against operating profit in respect of the fair value of share options and awards granted to employees.

€ million	As at	As at	As at
	30 June	31 December	30 June
	2017	2016	2016
Non-current assets			
Goodwill	16,974	17,624	15,977
Intangible assets	9,481	9,809	8,531
Property, plant and equipment	11,063	, 11,673	, 11,048
Pension asset for funded schemes in surplus	1,334	694	408
Deferred tax assets	1,255	1,354	1,458
Financial assets	685	673	602
Other non-current assets	615	718	898
	41,407	42,545	38,922
Current assets			
Inventories	4,162	4,278	4,649
Trade and other current receivables	6,215	5,102	6,291
Current tax assets	328	317	319
Cash and cash equivalents	5,016	3,382	3,119
Other financial assets	825	599	678
Non-current assets held for sale	52	206	197
	16,598	13,884	15,253
Total assets	58,005	56,429	54,175
Current liabilities			
Financial liabilities	5,081	5,450	5,759
Trade payables and other current liabilities	13,322	13,871	14,216
Current tax liabilities	992	844	974
Provisions	424	390	360
Current liabilities held for sale	1	1	1
	19,820	20,556	21,310
Non-current liabilities	47.550		40.40
Financial liabilities	14,552	11,145	10,612
Non-current tax liabilities	116	120	114
Pensions and post-retirement healthcare liabilities: Funded schemes in deficit	1,277	2,163	2,563
Unfunded schemes	1,619	2,163 1,704	2,563 1,677
Provisions	1,001	1,704	951
Deferred tax liabilities	2,053	2,061	1,542
Other non-current liabilities	749	667	300
3.00	21,367	18,893	17,759
Total liabilities	41,187	39,449	39,069
Equity			
Shareholders' equity	16,203	16,354	14,484
Non-controlling interests	615	626	622
Total equity	16,818	16,980	15,106
Total liabilities and equity	58,005	56,429	54,175

Taxation	€ million	First Half		
Taxation		2017	2016	
Taxation				
Share of net profit of joint ventures/associates and other income from non-current investments and associates   (75)   (13)   (13)   (15)	·		2,710	
Income costs		1,315	928	
Net finance costs         290         25           Operating profit         4,847         3,78           Depreciation, amortisation and impairment         763         66           Changes in working capital         [1,436]         [1,52]           Pensions and similar obligations less payments         [794]         [22]           Provisions less payments         68         3           Elimination of [profitis]/losses on disposals         [299]         11           Non-cash Anarge for share-based compensation         158         10           Other adjustments         -         -           Cash flow from operating activities         3,307         2,95           Income tax paid         [1,122]         [1,13           Net cash flow from operating activities         2,185         1,81           Interest received         104         5           Net capital expenditure         [672]         [75           Other acquisitions and disposals         154         19           Other investing activities         [460]         164           Net cash flow (used in)/from investing activities         [460]         164           Net cash flow (used in)/from investing activities         [1,911]         1,72           Other movements	· · · · · ·	(75)	(400)	
Operating profit         4,847         3,78           Depreciation, amortisation and impairment         763         68           Changes in working capital         (1,436)         (1,55)           Pensions and similar obligations less payments         (794)         (22           Provisions less payments         68         3           Elimination of [profits]/losses on disposals         (299)         11           Non-cash charge for share-based compensation         158         10           Other adjustments         -         -           Cash flow from operating activities         3,307         2,95           Income tax paid         (1,122)         (1,132)           Net cash flow from operating activities         2,185         1,81           Interest received         104         5           Net capital expenditure         (672)         (75           Other acquisitions and disposals         154         (9           Other investing activities         (46)         15           Net cash flow (used in)/from investing activities         (460)         (44           Dividends paid on ordinary share capital         (1,911)         (1,76           Interest and preference dividends paid         (252)         (252)				
Depreciation, amortisation and impairment			284	
Changes in working capital	Operating profit	4,847	3,789	
Changes in working capital   (1,436)   (1,526)   Pensions and similar obligations less payments   (794)   (225)   (275)   (2	Depreciation, amortisation and impairment	763	681	
Pensions and similar obligations less payments   (794)   (22   Provisions less payments   68   3   3   (299)   11   11   Non-cash charge for share-based compensation   158   100   158	·		(1,554)	
Provisions less payments			(223)	
Elimination of (profits)/losses on disposals   (299)   110   Non-cash charge for share-based compensation   158   160			32	
Non-cash charge for share-based compensation Other adjustments Cash flow from operating activities  Income tax paid Income tax paid Interest received Interest receiver Interest receiver Interest receiver Interest receiver Intere			117	
Cash flow from operating activities   3,307   2,95     Income tax paid   (1,122)   (1,13     Net cash flow from operating activities   2,185   1,81     Interest received   104   5     Net capital expenditure   (672)   (75     Other acquisitions and disposals   154   (9     Other investing activities   (460)   (460     Net cash flow (used in)/from investing activities   (460)   (640     Net cash flow (used in)/from investing activities   (460)   (640     Dividends paid on ordinary share capital   (1,911)   (1,76     Interest and preference dividends paid   (252)   (29     Change in financial liabilities   3,613   1,85     Repurchase of shares   (1,071)     Other movements on treasury stock   (199)   (26     Other financing activities   (42)   (5     Net cash flow (used in)/from financing activities   138   (51     Net increase/(decrease) in cash and cash equivalents   1,863   65     Cash and cash equivalents at the beginning of the period   3,198   2,12     Cash and cash equivalents at the beginning of the period   3,198   2,12     Cash and cash equivalents at the beginning of the period   3,198   2,12     Cash and cash equivalents at the beginning of the period   3,198   2,12     Cash and cash equivalents   2,1	·		105	
Cash flow from operating activities         3,307         2,95           Income tax paid         (1,122)         (1,13           Net cash flow from operating activities         2,185         1,81           Interest received         104         5           Net capital expenditure         (672)         (75           Other acquisitions and disposals         154         (9           Other investing activities         (46)         15           Net cash flow (used in)/from investing activities         (460)         (64           Net cash flow (used in)/from investing activities         (1,911)         (1,741)           Interest and preference dividends paid         (252)         (29           Change in financial liabilities         3,613         1,85           Repurchase of shares         (1,071)         (1,071)           Other movements on treasury stock         (199)         (26           Other financing activities         (42)         (15           Net cash flow (used in)/from financing activities         138         (51           Net increase/(decrease) in cash and cash equivalents         1,863         65           Cash and cash equivalents at the beginning of the period         3,198         2,12		-	8	
Net cash flow from operating activities2,1851,81Interest received1045Net capital expenditure(672)(75Other acquisitions and disposals15419Other investing activities(46)15Net cash flow (used in)/from investing activities(460)(64Dividends paid on ordinary share capital(1,911)(1,711)Interest and preference dividends paid(252)(29Change in financial liabilities3,6131,85Repurchase of shares(1,071)(1,071)Other movements on treasury stock(199)(26Other financing activities(42)(5Net cash flow (used in)/from financing activities138(51Net increase/(decrease) in cash and cash equivalents1,86365Cash and cash equivalents at the beginning of the period3,1982,12	·	3,307	2,955	
Net cash flow from operating activities2,1851,81Interest received1045Net capital expenditure(672)(75Other acquisitions and disposals15419Other investing activities(46)15Net cash flow (used in)/from investing activities(460)(64Dividends paid on ordinary share capital(1,911)(1,711)Interest and preference dividends paid(252)(29Change in financial liabilities3,6131,85Repurchase of shares(1,071)(1,071)Other movements on treasury stock(199)(26Other financing activities(42)(5Net cash flow (used in)/from financing activities138(51Net increase/(decrease) in cash and cash equivalents1,86365Cash and cash equivalents at the beginning of the period3,1982,12				
Interest received Net capital expenditure (672) Other acquisitions and disposals Other investing activities (460)  Net cash flow (used in)/from financial liabilities (460)  Net cash flow (used in)/from financing activities (460)  Net cash flow (used in)/from financing activities (460)  Net increase/(decrease) in cash and cash equivalents (460)  Net increase/(decrease) in cash and cash equivalents (460)  Net cash and cash equivalents at the beginning of the period (460)  Net increase/(decrease) in cash and cash equivalents	Income tax paid	(1,122)	(1,136)	
Net capital expenditure Other acquisitions and disposals Other investing activities  Net cash flow (used in)/from investing activities  (460)  Dividends paid on ordinary share capital Interest and preference dividends paid Change in financial liabilities Repurchase of shares Interest and preference of treasury stock Other movements on treasury stock Other financing activities  Net cash flow (used in)/from financing activities  Net cash flow (used in)/from financing activities  Net increase/(decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  154  (175  (175  (175  (175  (175  (175  (1460) (1460) (1460) (147  (177  (175  (175  (1460) (175  (175  (175  (175  (175  (175  (1861) (1861) (1861) (1862) (1861) (1862)	Net cash flow from operating activities	2,185	1,819	
Net capital expenditure Other acquisitions and disposals Other investing activities  Net cash flow (used in)/from investing activities  (460)  Net cash flow (used in)/from investing activities  (460)  Dividends paid on ordinary share capital Interest and preference dividends paid (252)  Change in financial liabilities 3,613 Repurchase of shares (1,071) Other movements on treasury stock (199) Other financing activities  (42)  Net cash flow (used in)/from financing activities  Net cash flow (used in)/from financing activities  Net increase/(decrease) in cash and cash equivalents  1,863  65  Cash and cash equivalents at the beginning of the period  3,198  2,12				
Other acquisitions and disposals Other investing activities  Net cash flow (used in)/from investing activities  Lividends paid on ordinary share capital (1,911) (1,764) (1,911) (1,764) (1,911) (1,764) (1,911) (1,911) (1,764) (1,911) (1,91			55	
Other investing activities       [46]       15         Net cash flow (used in)/from investing activities       [460]       [64         Dividends paid on ordinary share capital Interest and preference dividends paid       [1,911]       [1,76]         Interest and preference dividends paid       [252]       [29]         Change in financial liabilities       3,613       1,85         Repurchase of shares       [1,071]       [1,071]         Other movements on treasury stock       [199]       [26         Other financing activities       [42]       [5         Net cash flow (used in)/from financing activities       138       [51         Net increase/(decrease) in cash and cash equivalents       1,863       65         Cash and cash equivalents at the beginning of the period       3,198       2,12			(759)	
Net cash flow (used in)/from investing activities    1,911   1,76	·	154	(92)	
Dividends paid on ordinary share capital [1,911] [1,76] Interest and preference dividends paid [252] [29] Change in financial liabilities 3,613 1,85] Repurchase of shares [1,071] Other movements on treasury stock [199] [26] Other financing activities [42] [5] Net cash flow (used in)/from financing activities 138 [51]  Net increase/(decrease) in cash and cash equivalents 1,863 65]  Cash and cash equivalents at the beginning of the period 3,198 2,12	Other investing activities	(46)	152	
Interest and preference dividends paid  Change in financial liabilities  Repurchase of shares  Other movements on treasury stock  Other financing activities  Net cash flow (used in)/from financing activities  Cash and cash equivalents at the beginning of the period  [252]  [29]  [29]  [29]  [29]  [1,071]  [1,071]  [1,071]  [1,99]  [26]  [27]  [29]  [1,071]  [26]  [29]  [29]  [29]  [20]	Net cash flow (used in)/from investing activities	(460)	(644)	
Interest and preference dividends paid  Change in financial liabilities  Repurchase of shares  Other movements on treasury stock  Other financing activities  Net cash flow (used in)/from financing activities  Cash and cash equivalents at the beginning of the period  [252]  [29]  [29]  [29]  [29]  [1,071]  [1,071]  [1,071]  [1,99]  [26]  [27]  [29]  [1,071]  [26]  [29]  [29]  [29]  [20]	Dividends paid an ordinary share capital	(1.011)	(1 740)	
Change in financial liabilities 3,613 1,85 Repurchase of shares (1,071) Other movements on treasury stock (199) (26 Other financing activities (42) (5)  Net cash flow (used in)/from financing activities 138 (51  Net increase/(decrease) in cash and cash equivalents 1,863 65  Cash and cash equivalents at the beginning of the period 3,198 2,12				
Repurchase of shares Other movements on treasury stock Other financing activities  Net cash flow (used in)/from financing activities  Net increase/(decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  (1,071) (199) (26) (199)	·			
Other movements on treasury stock Other financing activities  Net cash flow (used in)/from financing activities  Net increase/(decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  3,198  2,12			1,007	
Other financing activities (42) (5  Net cash flow (used in)/from financing activities 138 (51)  Net increase/(decrease) in cash and cash equivalents 1,863 65  Cash and cash equivalents at the beginning of the period 3,198 2,12	·		(260)	
Net cash flow (used in)/from financing activities  138 (51  Net increase/(decrease) in cash and cash equivalents  1,863 65  Cash and cash equivalents at the beginning of the period  3,198 2,12			(59)	
Net increase/(decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  3,198  2,12	other infancing activities	(42)	(37)	
Cash and cash equivalents at the beginning of the period 3,198 2,12	Net cash flow (used in)/from financing activities	138	(518)	
Cash and cash equivalents at the beginning of the period 3,198 2,12				
	Net increase/(decrease) in cash and cash equivalents	1,863	657	
Effect of foreign exchange rate changes (201) 15	Cash and cash equivalents at the beginning of the period	3,198	2,128	
	Effect of foreign exchange rate changes	(201)	152	
Cash and cash equivalents at the end of the period 4,860 2,93	Cash and cash equivalents at the end of the period	4.860	2,937	

### **NOTES TO THE FINANCIAL STATEMENTS**

(unaudited)

### 1 ACCOUNTING INFORMATION AND POLICIES

The accounting policies and methods of computation are in compliance with IAS 34 'Interim Financial Reporting' as issued by the International Accounting Standard Board (IASB) and as adopted by the EU; and except as set out below are consistent with the year ended 31 December 2016. The condensed interim financial statements are based on International Financial Reporting Standards (IFRS) as adopted by the EU and IFRS as issued by the IASB. With effect from 1 January 2017 we have implemented amendments to IAS 7 'Statement of Cash Flows'. The impact on the Group is not material.

After making appropriate enquiries, the Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the half year financial statements.

The condensed interim financial statements are shown at current exchange rates, while percentage year-on-year changes are shown at both current and constant exchange rates to facilitate comparison. The income statement on page 11, the statement of comprehensive income on page 11, the statement of changes in equity on page 12 and the cash flow statement on page 14 are translated at exchange rates current in each period. The balance sheet on page 13 is translated at period-end rates of exchange.

The condensed interim financial statements attached do not constitute the full financial statements within the meaning of section 434 of the UK Companies Act 2006. The comparative figures for the financial year ended 31 December 2016 are not Unilever PLC's statutory accounts for that financial year. Those accounts of Unilever for the year ended 31 December 2016 have been reported on by the Group's auditor and delivered to the Registrar of Companies. The report of the auditor on these accounts was (i) unqualified, (ii) did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying their report, and (iii) did not contain a statement under section 498 (2) or (3) of the UK Companies Act 2006.

### Change in reporting of performance measures

Following our strategic review earlier this year, we announced that we would be accelerating savings programmes and being more active in the development of our portfolio, including exiting from our spreads business. This will mean spending significant funds on restructuring costs. In order to provide a clear picture of our performance against the objectives set out in the announcement of the outcome of the review, where relevant, our non-GAAP measures will now exclude restructuring costs as well as any other significant unusual items within net profit but not operating profit.

Our non-GAAP measures have therefore changed from 'core operating profit', 'core operating margin', 'core earnings per share', 'core effective tax rate' and 'constant core earnings per share' to 'underlying operating profit', 'underlying operating margin', 'underlying earnings per share', 'underlying effective tax rate' and 'constant underlying earnings per share' respectively.

Underlying operating profit and underlying operating margin exclude the impact of business disposals, acquisition and disposal-related costs, restructuring costs, impairments and other one-off items, which we collectively term non-underlying items.

Underlying earnings per share, underlying effective tax rate and constant underlying earnings per share exclude post-tax impact of non-underlying items and post-tax impact of other significant unusual items within net profit but not operating profit.

The definitions of underlying operating profit, underlying operating margin, underlying earnings per share, underlying effective tax rate and constant underlying earnings per share are provided on pages 8 and 9. Note 2 explains non-underlying items for the first half year 2017 and 2016.

# 2 SIGNIFICANT ITEMS WITHIN THE INCOME STATEMENT

In our income statement reporting we disclose the total value of non-underlying items that arise within operating profit. These are costs and revenues relating to business disposals, acquisition and disposal related costs, restructuring costs, impairments and other one-off items, which we collectively term non-underlying items, due to their nature and/or frequency of occurrence.

€ million	First Half		
	2017	2016	
Acquisition and disposal related costs	(69)	(43)	
Gain/(loss) on disposal of group companies	308	(101)	
Restructuring costs	(318)	(258)	
Impairments and other one-off items <sup>(a)</sup>	-	(16)	
Non-underlying items before tax	(79)	(418)	
Tax impact of non-underlying items	(21)	114	
Non-underlying items after tax	(100)	(304)	
Attributable to:			
Non-controlling interests	(4)	(4)	
Shareholders' equity	(96)	(300)	

<sup>(</sup>a) 2016 relates to foreign exchange losses arising from remeasurement of our Argentinian business at a rate of 14 pesos per US dollar.

The following table shows the impact of non-underlying items on profit attributable to shareholders.

€ million	First Half		
	2017	2016	
Net profit attributable to shareholders' equity	3,110	2,512	
Post tax impact of non-underlying items	96	300	
Underlying profit attributable to shareholders' equity	3,206	2,812	

# 3 SEGMENT INFORMATION - CATEGORIES

Second Quarter	Personal Care	Home Care	Home Care and Personal Care	Foods	Refreshment	Foods and Refreshment	Total
• (0 :::: )							
Turnover (€ million)							
2016	5,027	2,501	7,528	3,073	3,134	6,207	13,735
2017	5,340	2,688	8,028	3,148	3,230	6,378	14,406
Change (%)	6.3	7.5	6.7	2.4	3.0	2.8	4.9
Impact of:							
Exchange rates (%)	2.0	2.3	2.1	1.2	(1.7)	(0.3)	1.0
Acquisitions (%)	2.0	3.0	2.3	0.1	-	0.0	1.3
Disposals (%)	(0.1)	(0.4)	(0.2)	-	(1.7)	(0.9)	(0.5)
Underlying sales growth (%)	2.2	2.5	2.3	1.2	6.7	3.9	3.0
Price (%)	2.5	2.4	2.5	2.5	4.8	3.7	3.0
Volume (%)	(0.3)	0.1	(0.1)	(1.3)	1.8	0.2	-

First Half	Personal Care	Home Care	Home Care and Personal Care	Foods	Refreshment	Foods and Refreshment	Total
<b>T</b> (0 :::: )							
<b>Turnover</b> (€ million) 2016	0.000	/ 050	1 / 770	/ 1/0	F 2/2	11 511	27.202
2016	9,822 10,481	4,950 5,398	14,772 15,879	6,169 6,297	5,342 5,549	11,511 11,846	26,283 27,725
Change (%)	6.7	9.1	7.5	2.1	3,347	2.9	5.5
Impact of:	0.7	7.1	7.5	2.1	3.7	2.7	5.5
Exchange rates (%)	2.5	3.0	2.7	1.6	(1.1)	0.3	1.7
Acquisitions (%)	1.6	2.9	2.0	-	-	-	1.1
Disposals (%)	(0.1)	(0.4)	(0.2)	(0.2)	(1.0)	(0.6)	(0.4)
Underlying sales growth (%)	2.6	3.3	2.8	0.6	6.1	3.1	3.0
Price (%)	2.6	2.5	2.6	2.4	4.9	3.5	3.0
Volume (%)	-	0.8	0.3	(1.7)	1.2	(0.4)	-
Operating profit (€ million) 2016 2017	1,640 2,068	476 573	2,116 2,641	1,048 1,167	625 1,039	1,673 2,206	3,789 4,847
Underlying operating profit (€ million) 2016	1,840	533	2,373	1,154	680	1,834	4,207
2017	2,207	643	2,850	1,242	834	2,076	4,926
Operating margin (%)							
2016	16.7	9.6	14.3	17.0	11.7	14.5	14.4
2017	19.7	10.6	16.6	18.5	18.7	18.6	17.5
Underlying operating margin [%]							
2016	18.7	10.8	16.1	18.7	12.7	15.9	16.0
2017	21.1	11.9	17.9	19.7	15.0	17.5	17.8

Turnover growth is made up of distinct individual growth components namely underlying sales, currency impact, acquisitions and disposals. Turnover growth is arrived at by multiplying these individual components on a compounded basis as there is a currency impact on each of the other components. Accordingly, turnover growth is more than just the sum of the individual components.

Underlying operating profit represents our measure of segment profit or loss as it is the primary measure used for the purpose of making decisions about allocating resources and assessing performance of segments. Underlying operating margin is calculated as underlying operating profit divided by turnover.

# 4 SEGMENT INFORMATION – GEOGRAPHICAL AREA

Second Quarter	Asia / AMET / RUB	The Americas	Europe	Total
Turnover (€ million)				
2016	5,817	4,302	3,616	13,735
2017	6,163	4,707	3,536	14,406
Change (%)	5.9	9.4	(2.2)	4.9
Impact of:				
Exchange rates (%)	0.9	3.3	(1.7)	1.0
Acquisitions (%)	1.0	3.4	(0.9)	1.3
Disposals (%)	(0.3)	(1.2)	-	(0.5)
Underlying sales growth (%)	4.3	3.7	0.3	3.0
Price (%)	4.9	2.8	0.1	3.0
Volume (%)	(0.6)	0.9	0.1	-

First Half	Asia / AMET / RUB	The Americas	Europe	Total
Turn over (C. m. Illian)				
<b>Turnover</b> (€ million) 2016	11,281	8,278	6,724	26,283
2017	12,085	9,077	6,563	27,725
Change (%)	7.1	9.7	(2.4)	5.5
Impact of:	,		(=,	5.5
Exchange rate (%)	1.2	5.0	(1.9)	1.7
Acquisitions (%)	0.5	2.7	0.3	1.1
Disposals (%)	(0.3)	(0.8)	(0.0)	(0.4)
Underlying sales growth (%)	5.5	2.5	(0.8)	3.0
Price (%)	4.8	3.1	(0.1)	3.0
Volume (%)	0.8	(0.6)	(0.6)	-
Operating profit (6 million)				
Operating profit (€ million) 2016	1,668	999	1,122	3,789
2017	2,070	1,704	1,073	4,847
	2,070	1,754	1,070	4,047
Underlying operating profit (€ million)	17//	1 050	1 100	/ 207
2016 2017	1,766 2,211	1,252 1,538	1,189 1,177	4,207 4,926
	2,211	1,336	1,177	4,720
Operating margin (%)				
2016	14.8	12.1	16.7	14.4
2017	17.1	18.8	16.3	17.5
Underlying operating margin (%)				
2016	15.7	15.1	17.7	16.0
2017	18.3	16.9	17.9	17.8

# **NOTES TO THE FINANCIAL STATEMENTS**

(unaudited)

### **5 TAXATION**

The effective tax rate for the first half was 28.9% compared to 26.0% in 2016. The tax rate is calculated by dividing the tax charge by pre-tax profit excluding the contribution of joint ventures and associates.

Tax effects of components of other comprehensive income were as follows:

€ million	F	irst Half 201	7	First Half 2016		
	Before tax	Tax (charge)/ credit	After tax	Before tax	Tax (charge)/ credit	After tax
Fair value gains/(losses) on financial instruments	63	(12)	51	(76)	58	(18)
Remeasurements of defined benefit pension plans	751	(110)	641	(1,814)	458	(1,356)
Currency retranslation gains/(losses)	(723)	29	(694)	(140)	-	(140)
Other comprehensive income	91	(93)	(2)	(2,030)	516	(1,514)

# 6 COMBINED EARNINGS PER SHARE

The combined earnings per share calculations are based on the average number of share units representing the combined ordinary shares of NV and PLC in issue during the period, less the average number of shares held as treasury stock.

In calculating diluted earnings per share and underlying earnings per share, a number of adjustments are made to the number of shares which principally includes the exercise of share options by employees.

Earnings per share for total operations for the six months were calculated as follows:

	2017	2016
Combined EPS – Basic		
Net profit attributable to shareholders' equity (€ million)	3,110	2,512
Average number of combined share units (millions of units)	2,834.4	2,841.1
Combined EPS – basic (€)	1.10	0.88
[a		
Combined EPS – Diluted		
Net profit attributable to shareholders' equity (€ million)	3,110	2,512
Adjusted average number of combined share units (millions of units)	2,845.7	2,853.5
Combined EPS – diluted (€)	1.09	0.88
[		
Underlying EPS		
Underlying profit attributable to shareholders' equity (see note 2) (€ million)	3,206	2,812
Adjusted average number of combined share units (millions of units)	2,845.7	2,853.5
Underlying EPS – diluted (€)	1.13	0.99

In calculating underlying earnings per share, net profit attributable to shareholders' equity is adjusted to eliminate the post-tax impact of non-underlying items in operating profit and any other significant unusual items within net profit but not operating profit.

During the period the following movements in shares have taken place:

	Millions
Number of shares at 31 December 2016 (net of treasury stock)	2,839.7
Shares repurchased under the share buyback programme	(27.5)
Net movement in shares under incentive schemes	0.3
Number of shares at 30 June 2017	2,812.5

# 7 ACQUISITIONS AND DISPOSALS

The Group completed the following business acquisitions and disposals in the first six months of 2017.

Deal completion date	Acquired/Disposed business
1 February 2017	Acquired Living Proof Inc., an innovative premium hair care business.
28 March 2017	Sold AdeS soy beverage business in Latin America to Coca Cola FEMSA and The Coca Cola Company.
1 May 2017	Acquired Sir Kensington, a premium condiments business.

The total consideration for acquisitions completed in the first half of 2017 was €304 million (first half of 2016: €40 million).

# 8 SHARE BUYBACK PROGRAMME

On 6 April 2017 Unilever announced a share buyback programme of  $\mathfrak{S}5$  billion in 2017. At 30 June 2017 the group has repurchased 27,537,570 ordinary shares as part of the programme for  $\mathfrak{S}1,368$  million. Cash paid for the repurchase of shares was  $\mathfrak{S}1,071$  million and  $\mathfrak{S}297$  million is shown within current financial liabilities. These shares have not been cancelled and are recognised as treasury shares with the cost reported within other reserves.

# 9 FINANCIAL INSTRUMENTS

The Group is exposed to the risks of changes in fair value of its financial assets and liabilities. The following tables summarise the fair values and carrying amounts of financial instruments and the fair value calculations by category.

		Fair value		Carrying amount		
€ million	As at 30 June 2017	As at 31 December 2016	As at 30 June 2016	As at 30 June 2017	As at 31 December 2016	As at 30 June 2016
Financial assets						
Cash and cash equivalents	5,016	3,382	3,119	5,016	3,382	3,119
Held-to-maturity investments	152	142	138	152	142	138
Loans and receivables	304	398	344	304	398	344
Available-for-sale financial assets	655	509	544	655	509	544
Financial assets at fair value through profit and						
loss:						
Derivatives	293	91	130	293	91	130
Other	106	132	124	106	132	124
	6,526	4,654	4,399	6,526	4,654	4,399
Financial liabilities						
Preference shares	(125)	(125)	(129)	(68)	(68)	(68)
Bank loans and overdrafts	(829)	(1,147)	(1,181)	(825)	(1,146)	(1,179)
Bonds and other loans	(19,031)	(15,844)	(15,475)	(18,353)	(15,053)	(14,308)
Finance lease creditors	(153)	(165)	(175)	(134)	(143)	(149)
Derivatives	(253)	(185)	(144)	(253)	(185)	(144)
Other financial liabilities		-	(523)	-	-	(523)
	(20,391)	(17,466)	(17,627)	(19,633)	(16,595)	(16,371)

### 9 FINANCIAL INSTRUMENTS (continued)

€ million	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
	As at 30 June 2017		As at 31 December 2016			As at 30 June 2016			
Assets at fair value									
Other cash equivalents	-	724	-	-	90	-	-	211	-
Available-for-sale financial assets	277	8	370	138	98	273	93	1	450
Financial assets at fair value									
through profit or loss:									
Derivatives <sup>[a]</sup>	-	376	-	-	226	-	-	349	-
Other	-	104	2	-	131	1	-	121	3
Liabilities at fair value									
Derivatives <sup>(b)</sup>	-	(392)	-	-	(331)	-	-	(394)	-
Contingent Consideration	-	-	(413)	-	-	(380)	-	-	(102)

<sup>(</sup>a) Includes €83 million (December 2016: €135 million) derivatives, reported within trade receivables, that hedge trading activities.

There were no significant changes in classification of fair value of financial assets and financial liabilities since 31 December 2016. There were also no significant movements between the fair value hierarchy classifications since 31 December 2016.

The fair value of trade receivables and payables is considered to be equal to the carrying amount of these items due to their short-term nature. The instruments that have a fair value that is different from the carrying amount are classified as Level 2.

#### Calculation of fair values

The fair values of the financial assets and liabilities are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Methods and assumptions used to estimate the fair values are consistent with those used in the year ended 31 December 2016.

### 10 DIVIDENDS

The Boards have determined to pay a quarterly interim dividend for Q2 2017 at the following rates which are equivalent in value between the two companies at the rate of exchange applied under the terms of the Equalisation Agreement:

Per Unilever N.V. ordinary share: € 0.3585

Per Unilever PLC ordinary share: £ 0.3183

Per Unilever N.V. New York share: US\$ 0.4140

Per Unilever PLC American Depositary Receipt: US\$ 0.4140

The quarterly interim dividends have been determined in euros and converted into equivalent sterling and US dollar amounts using exchange rates issued by WM/Reuters on 18 July 2017.

US dollar cheques for the quarterly interim dividend will be mailed on 6 September 2017 to holders of record at the close of business on 4 August 2017. In the case of the NV New York shares, Netherlands withholding tax will be deducted.

The quarterly dividend calendar for the remainder of 2017 will be as follows:

	Announcement Date	NV NY and PLC ADR ex-Dividend Date	NV and PLC ex- Dividend Date	Record Date	Payment Date
Quarterly dividend – for Q2 2017	20 July 2017	2 August 2017	3 August 2017	4 August 2017	6 September 2017
Quarterly dividend – for Q3 2017	19 October 2017	1 November 2017	2 November 2017	3 November 2017	13 December 2017

# 11 EVENTS AFTER THE BALANCE SHEET DATE

There were no material post balance sheet events other than those mentioned elsewhere in this report.

<sup>(</sup>b) Includes €(139) million (December 2016: €(146) million) derivatives, reported within trade payables, that hedge trading activities.

# **DIRECTORS' RESPONSIBILITY STATEMENT**

The Directors declare that, to the best of their knowledge:

- this condensed set of interim financial statements, which have been prepared in accordance with IAS 34 'Interim Financial Reporting', as issued by the International Accounting Standard Board and endorsed and adopted by the EU gives a true and fair view of the assets, liabilities, financial position and profit or loss of Unilever; and
- the interim management report gives a fair review of the information required pursuant to regulations 4.2.7 and 4.2.8 of the Disclosure and Transparency Rules (DTR) issued by the UK Financial Conduct Authority and section 5:25d (8)/(9) of the Dutch Act on Financial Supervision (Wet op het financial toezicht).

Unilever's Directors are listed in the Annual Report and Accounts for 2016, with the exception of Professor Louise Fresco who retired as a Non-Executive Director following the Unilever N.V. and Unilever PLC 2017 AGMs.

Details of all current Directors are available on our website at www.unilever.com.

By order of the Board

Paul Polman Chief Executive Officer Graeme Pitkethly Chief Financial Officer

20 July 2017